



UNIVERSITY
OF MANITOBA

**Minutes of the OPEN Session of the
Board of Governors
June 25, 2013**

Present: J. Lederman, Chair
J. Leclerc, Secretary

S. Ally D. Barnard A. Berg T. Bock P. Bovey E. Bowness
A. Dansen R. Dhalla J. Embree S. Jasper M. Labine B. Passey
M. Robertson D. Sauer A. Turnbull M. Wetzel R. Zegalski

Regrets: N. Halden G. Hatch S. Jesseau H. Sector M. Whitmore

Assessors Present: R. Howard C. Morrill

Officials Present: S. Coyston J. Doering S. Foster J. Kearsey J. Keselman
D. Jayas P. Kochan

1. ANNOUNCEMENTS

Board of Governors Wind-up BBQ is at the President's Residence immediately following today's Board meeting.

Save the Date: Board of Governors Recognition Dinner will be held on Wednesday, November 6 at 6:00 p.m.

This is the last meeting for Sharon Jasper. We thank her for her service and wish her well in her future endeavours. Gwen Hatch, who was absent, will likely be stepping down as she has been appointed to the Court of Queen's Bench. The Chair expressed congratulations on behalf of the Board.

FOR ACTION

2. APPROVAL OF THE AGENDA

It was moved by Mr. Zegalski and seconded by Ms. Bovey:

THAT the agenda for the Open session of the June 25, 2013 Board of Governors meeting be approved as circulated.

CARRIED

3. MINUTES (Open Session)

3.1 Approval of the Minutes of the May 21, 2013 OPEN Session as circulated or amended

It was moved by Mr. Robertson and seconded by Dr. Barnard:

THAT the minutes of the Open session of the May 21, 2013 meeting be approved as circulated.

CARRIED

3.2 Business Arising – none

4. UNANIMOUS CONSENT AGENDA

The Chair asked whether any member had concern with any of the items on the Consent Agenda. No items were identified for individual consideration.

It was moved by Ms. Bovey and seconded by Mr. Zegalski:

That the Board of Governors approve and/or receive for information the following:

THAT the Board of Governors approve the establishment of an Endowed Professorship in Pharmacy Research [as recommended by Senate, June 19, 2013].

THAT the Board of Governors approve the establishment of an Endowed Professorship in Stem Cell Research [as recommended by Senate, June 19, 2013].

THAT the Board of Governors approve the establishment of an Endowed Professorship in Government [as recommended by Senate, June 19, 2013].

THAT the Board of Governors approve the Report of the Senate Committee on Awards – Part A [dated April 9, 2013].

THAT the Board of Governors approve the Report of the Senate Committee on Awards – Part B [dated April 9, 2013].

THAT the Board of Governors approve nine new offers, nine amended offers, and the withdrawal of two offers, as set out in Appendix A of the Report of the Senate Committee on Awards – Part A [dated May 14, 2013].

THAT the Board of Governors approve one new offer as set out in Appendix A of the Report of the Senate Committee on Awards – Part B [dated May 14, 2013].

THAT the Board of Governors approve three new offers and one amended offer, as set out in Appendix A of the Report of the Senate Committee on Awards [dated May 21, 2013].

The following items were received for information:

**Implementation of Bachelor of Arts (Honours) in Anthropology
Implementation of Bachelor of Arts (Honours) in Criminology**

CARRIED

5. NEW BUSINESS

5.1 REPORT FROM THE PRESIDENT

In addition to his written report, Dr. Barnard informed the Board that there had been a well-attended event the previous week to celebrate the formal announcement that the University will be the home of the National Research Centre for the Truth and Reconciliation Commission. He said the event was meaningful and moving. He also explained that there remained details that would be worked out with the Federal government but it was moving ahead in a positive way.

Mr. Zegalski noted that the University had been silent in the press around the problems with the opening of the stadium and asked what the communication plan was. Mr. Kearsey answered from a communications perspective it was thought that the University should refrain from comment. Dr. Barnard noted that the University is not responsible for traffic flow issues.

6. FROM FINANCE, ADMINISTRATION AND HUMAN RESOURCES COMMITTEE

6.1 This item was removed at the request of the Graduate Students' Association

6.2 Policy: Governing Document Development and Review

It was moved by Mr. Zegalski and seconded by Mr. Dhalla:

THAT the Board of Governors approve the Governing Document Development and Review Policy and the Governing Document Development and Review Procedures effective immediately.

CARRIED

FROM AUDIT & RISK MANAGEMENT COMMITTEE

- 7.1 Presentation of Financial Statements
- 7.2 Audit Results Memorandum
- 7.3 Approval of Financial Statements
- 7.4 Public Sector Compensation Disclosure

Ms. Bovey referred to page 46, pointing out that the Office of the Auditor General (OAG) staff had identified one new item as an uncorrected misstatement, but that this misstatement was not material to the financial statements. Ms. Bovey explained that the Committee had moved to let it stand uncorrected. Ms. Bovey also pointed out that because this year the University changed to public sector accounting standards, it was necessary to restate past years, explaining that that made it a particularly difficult year. Ms. Bovey expressed her appreciation and congratulated Mr. Hay, Mr. Pasiaka and their staff on having done such a good job.

Referring to the Auditor's Report on page 119, Mr. Pasiaka recalled that the notes to the financial statements had been approved in March and that any changes to those notes are highlighted in note 3 on page 136. Mr. Pasiaka added that another significant change can be seen in how unrealized losses/gains are recorded. He explained that this means that this year's year end numbers are not comparable to the previous year. Mr. Pasiaka commented that the OAG report stated an unqualified auditor's opinion, subject to Board approval of the financial statements.

Mr. Pasiaka began to highlight a few items in the financial statements, including:

- total current assets are down due to lower accounts receivable and this is related to the end of the Knowledge Infrastructure Program (KIP) funding.
- the loan to BBB Stadium Inc. is flowing through the University, so there is a loan receivable from BBB and offsetting debt to the province also reflected.
- investments and capital assets have increased
- as per the new accounting standards, vacation and sick leave liability was estimated at approximately \$1 million.
- long term debt is up by \$35.3 million to \$360 million, almost half of this amount is related to the stadium and is offset later in the statements.
- In the Statement of Operations, miscellaneous income is down due to a decline in insurance proceeds as the Duff Roblin claim comes to a close.
- COPSE funding is up \$16 million to \$327 million due to the increase in operating grant.
- Government of Canada revenue is down, mainly due to the end of KIP projects this year.
- the future benefit expense increased by \$2.9 million because of the requirement to pay CPP on the Long Term Disability Plan.
- There is a net increase of \$55 million over all university funds and remeasurement gains of \$46 million, for an overall increase of \$102 million.

Dr. Morrill asked for the reason for the management recommendation related to the long term agreement. Mr. Hay explained that it relates to an agreement with an individual which is subject to a confidentiality agreement and disclosing it as a liability would require disclosing the details.

It was moved by Ms. Bovey and seconded by Mr. Zegalski:

THAT the Board of Governors receive for information the Audit Results Memorandum from the Office of the Auditor General (OAG).

THAT the Board of Governors approve the Financial Statements of The University of Manitoba for the year ended March 31, 2013.

THAT the Board of Governors approve the Public Sector Compensation Disclosure Report of the University of Manitoba for the year ended December 31, 2012.

CARRIED

Mr. Dhalla expressed his hope that Management take it under consideration that situations resulting in misstatements be avoided at all costs.

FROM SENATE

8.1 Strategic Enrolment Management Planning Framework 2013 – 2018

Dr. Keselman stated that the Strategic Enrolment Management (SEM) Planning Framework is a response to the challenge to become more deliberate in becoming the kind of university the University of Manitoba should want to be. She explained that it is comprised of enrolment goals and goals related to graduation rates and student persistence. She added that the intention is to develop these goals into a more fulsome plan and identify the specific actions to be taken to achieve these goals.

It was moved by Dr. Barnard and seconded by Ms. Wetzel:

THAT the Board of Governors approve the Strategic Enrolment Management Planning Framework.

Ms. Howard asked if this planning framework is different or unique from other U15 institutions. Dr. Keselman replied that many of the goals in the framework are based on an assessment of demographic trends and comparisons to the U15. Dr. Barnard remarked that the overall pattern will look more like other research intense universities, with the exception of the goal for Indigenous Achievement which is specific to the University of Manitoba because of who we are. Ms. Howard then asked if University staff might perceive this as a lot of change. Dr. Keselman responded that many of the things are already being done, so they are reinforcing these goals.

Ms. Lederman remarked that the goals for Aboriginal achievement are ambitious and will require additional supports and programming which requires big money. She asked how this would be achieved. Dr. Keselman responded that these are aspirational goals and the University would need to work with other public sector institutions to achieve some of these goals.

Dr. Keselman commented that one aspect of the capital campaign will be around the Indigenous Achievement Pillar. Mr. Kearsley added that the case for student support and the student experience part of the case for support is embedded in the capital campaign. Dr. Keselman stated that if this item is approved a concrete plan of how to achieve these goals will need to be developed.

Dr. Barnard remarked that the University community has been quite responsive to the idea of articulation agreements and that Minister Selby is pleased with the work of the University of Manitoba in building these connections. Ms. Lederman observed that attainment and time to completion needs to be addressed and noted that there was no mention of the quality of teaching. Dr. Keselman reported that her team is looking hard at student persistence, withdrawals, D and F grades, etc. in order to determine what is wrong and how to fix it. Ms. Lederman applauded Dr. Keselman for making this issue more visible. Dr. Barnard commented that one of the factors in this being brought to light is the University's commitment to using data more in strategic planning and budget decisions.

Ms. Lederman asked about the justification or rationale for the modest increase in International graduate student numbers. Dr. Keselman noted that the University of Manitoba has a higher proportion of international students than most schools, although the numbers are similar to where they have been. Dr. Doering commented that he looks forward to the challenge of changing the student experience for the better, noting that 20% International students is quite high compared to 10% in most other schools at the undergraduate and graduate levels. Dr. Keselman also noted that International students require a lot of support. She also commented that this document is a dynamic one and the targets would be adjusted on an annual basis.

Dr. Barnard stated that some of these targets will be easier than others to attain, and that it will require a lot of effort, money, and different thinking in order to get there, particularly with respect to Indigenous achievement. Ms. Passey commented that it would be beneficial to partner with elementary schools and even early childhood kindergarten readiness programs. Dr. Keselman noted that many outreach programs are already working at K-12 levels.

Ms. Bovey observed that degree completion at the Ph.D. level seems to be quite slow, and wondered what the expectation is to graduate. Dr. Doering responded that the new academic guide reduced time allowed for completion of Masters and Ph.D. degrees by one year. He explained that there will be communication with students to check in in order to keep that expectation on their radar. Ms. Bovey asked if graduate students might lose their funding if they take longer to graduate. Dr. Keselman indicated that the graduate fee structure means students pay the bulk of their fees early on and only a small continuation fee to stay in the program and that this may need to be changed. She added that an advisor/student agreement will be created to specify and improve monitoring of student and advisor responsibilities and expectations for progress. Lastly, Dr. Keselman said there should be improvements to graduate student funding so those students will not have to work.

Mr. Robertson commented that the most exciting part of the document is the Indigenous achievement numbers so he hopes these aspirational goals become real goals.

MOTION CARRIED

8.2 Proposal for a Community Recreation and Active Living Diploma

Dr. Barnard commented that this diploma program is quite interesting and innovative and that the proposal itself is straightforward. Dr. Keselman remarked that this program will facilitate increased Indigenous success.

It was moved by Dr. Barnard and seconded by Mr. Sauer:

THAT the Board of Governors approve a proposal for a Community Recreation and Active Living Diploma [as recommended by Senate, June 19, 2013].

CARRIED

8.3 Name Change for Department of Mechanical Engineering

It was moved by Dr. Barnard and seconded by Ms. Bovey:

THAT the Board of Governors approve a proposal to change the name of the Department of Mechanical and Manufacturing Engineering to “Department of Mechanical Engineering,” [as recommended by Senate on June 19, 2013].

CARRIED

FOR INFORMATION

9. UPDATES

9.1 Updates from the UMSU President & GSA President

Ms. Ally reported that UMSU is currently in the process of selecting a new health and dental insurance provider, and that planning for September’s orientation is underway as well.

Ms. Wetzel informed the Board that the GSA has begun the review of applications for GSA Awards. In addition, she explained that the GSA is planning for orientation 2013/2014 and is already working with Student Life and the Faculty of Graduate Students to make improvements for orientation 2014/15. Ms. Wetzel reported that the GSA is also in the process of switching to IST for technological support services which they hope will improve stability.

Dr. Barnard noted that the executive team has met with the UMSU and GSA leadership teams. He commented that the meetings were very positive and that they were finding common ground to work on.

MOTION TO MOVE TO CLOSED AND CONFIDENTIAL SESSION

It was moved by Mr. Zegalski and seconded by Mr. Bock:

THAT the meeting move into Closed and Confidential Session.

CARRIED

Chair

University Secretary