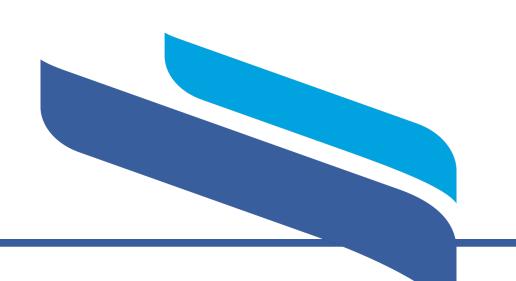
Town Hall: Strategic Plan





Welcome

Dr. Diane Hiebert-Murphy

- Treaty Acknowledgement
- Opening Remarks
- We value your engagement in this process



Our Next Strategic Plan

- Our Team
 - UM Strategic Planning Committee
 - Higher Education Strategy Associates (Alex Usher)

www.umanitoba.ca/strategic-plan



Timeline





Our Next Strategic Plan

Phase One Overview:

- Consultations across all campuses
- Sessions (in-person and remote)
- Online survey
- Unit-specific meetings ex. faculty council



Our Vision for the Plan

Dr. Michael Benarroch

- Informed by community consultation
- Informed by the needs of our province
- Informed by context and analysis (environmental scan)
- Inspire and inform our work



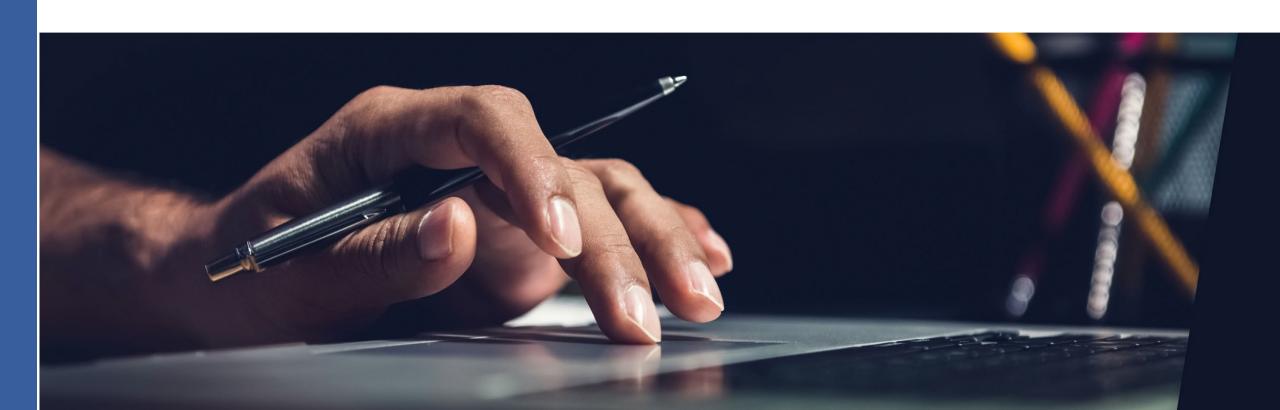
University of Manitoba Strategic Plan

Environmental Scan January 2023





Purpose of an Environmental Scan



The Poly-Crisis













Challenges in Manitoba and Winnipeg



Healthcare

Climate Change





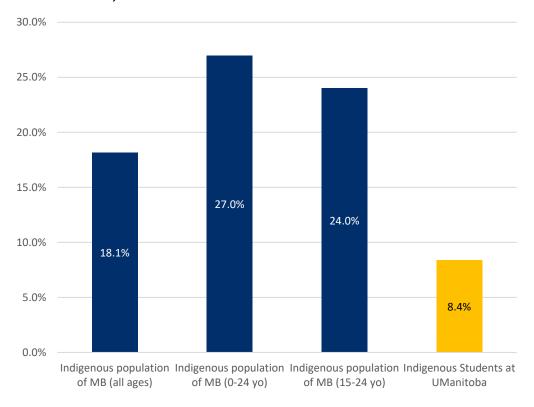
Urban Sprawl

Indigenization and Decolonization in Manitoba

Truth and Reconciliation



Figure 2: Indigenous Population as a Percentage of Total Population vs. Enrolment, Manitoba 2021





New Delivery Models, New Credentials

TIME **SPACE** Re-thinking credentials Shorter/Micro **Credit Transfer** Re-thinking delivery Asynchronous Remote Learning Re-thinking knowledge WIL Competency



Provincial Government Funding has Decreased in Over the Last Decade

Figure 3: Total Income Per Student, By Source and Type of Institution, Canada V. Manitoba, 2020-2021

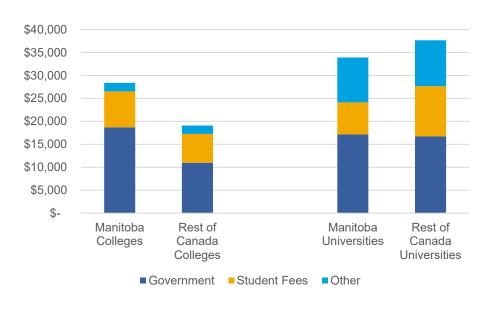
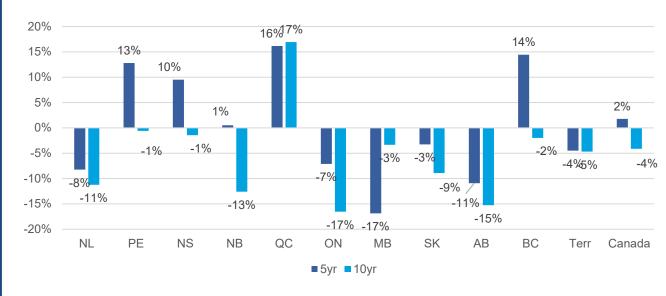


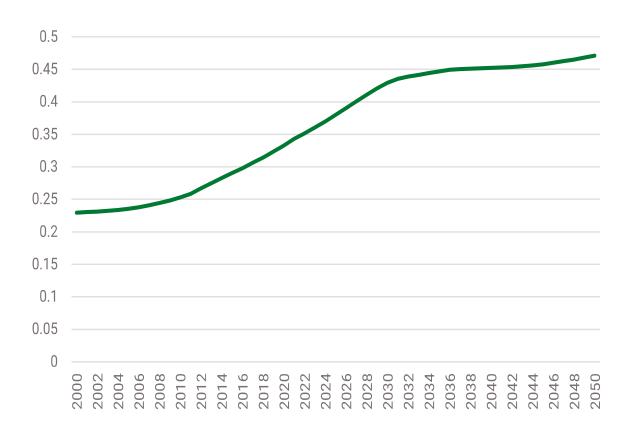
Figure 4: Changes in Provincial Transfers to Institutions by Province over 5 and 10 years, to 2020-2021, in \$2020



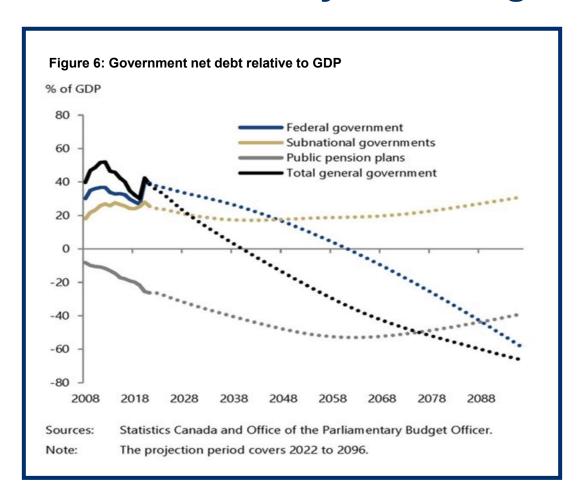


Demographic Change

Figure 5: Ratio of over-65s to 25-64-year-olds, Canada, 2000-2050 (projections)



The Changing Dynamics of Fiscal Federalism Will Impact Post-Secondary Financing





Inflation Impacts Universities and Students

According to the 2020 NSSE Survey results, UM students spend an average of

13.1
HOURS

working for pay per week compared to the U15 average of 10.1 hours per week.



Tuition and Grants in Manitoba vs. Canada

Figure 7: Domestic University Undergraduate Tuition and Additional Fees, Canada V. Manitoba, 2006-07 to 2021-2022, in real \$2020

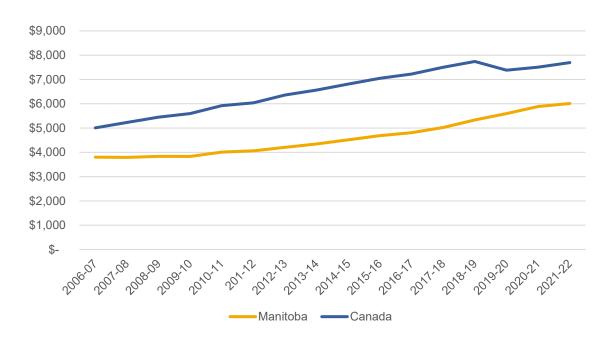
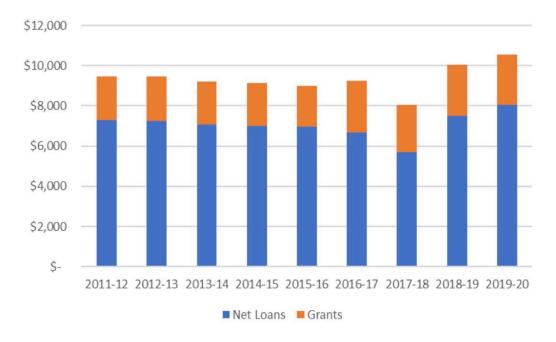


Figure 8: Average Loan Plus Average Grant Disbursed, Manitoba, 2011-12 to 2019-20, in constant \$2019



Undergraduate Student Enrolment

Figure 9: Undergraduate and Graduate Enrolment, Full-Time 2012-2021

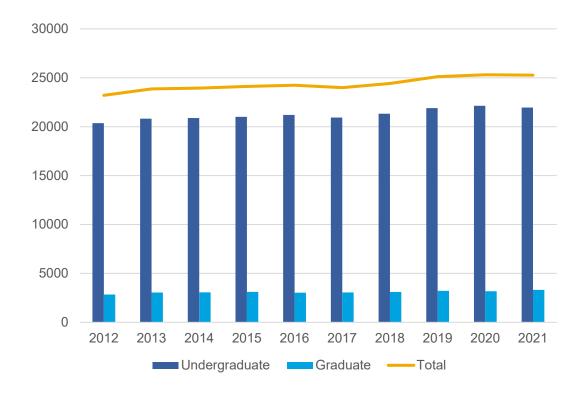
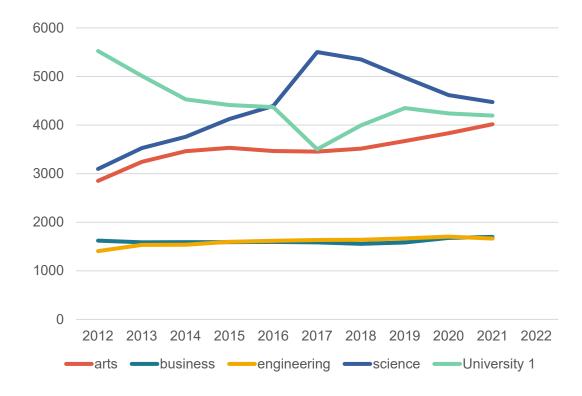


Figure 10: Undergraduate Enrolment by top five programs, Full-Time 2012-2021





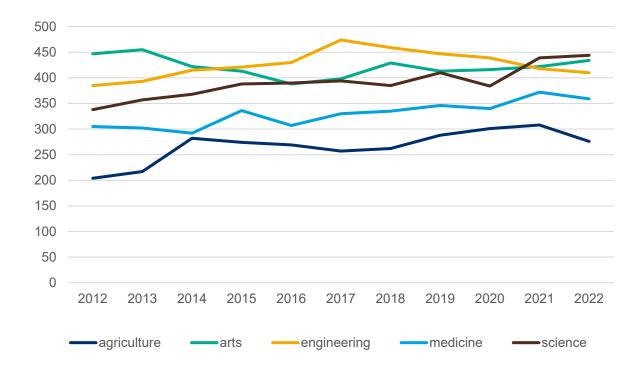


Graduate Student Enrolment

Table 1: Educational Attainment Rates of Canadians Aged 25-64, Selected Years, 2001-2021

	2001	2006	2011	2016	2021
Less than high school	18%	15%	11%	9%	7%
High School	40%	37%	34%	31%	26%
Short-cycle Tertiary	22%	23%	24%	26%	26%
Bachelor's	14%	17%	18%	20%	24%
Master's or Above	7%	7%	8%	10%	11%

Figure 11: Graduate Enrolment by top five programs, Full-Time 2012-2022





Student Experience



Pedagogical investment in teaching



Learning environment and services



Maintaining and retrofitting student spaces



2022 CUSC survey:
Students want to prepare for careers, give back to communities, and earn money

2020 NSSE:

UM students <u>less</u> likely than other U15 students to



Participate in internship, co-op, placements



Lead student groups or organizations



Participate in learning community



Work with faculty on research projects



Complete final project (capstone, thesis, etc.)



Student Experience at the Graduate Level



Reasons to attend graduate program: mostly career-related, partially to satisfy interest in field



Important academic activities: collaborative research

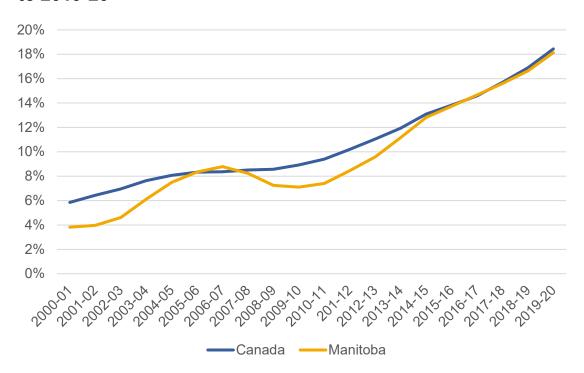


Gaps in experience: alt-ac career prep, financial planning, well-being support



International Student Enrolment

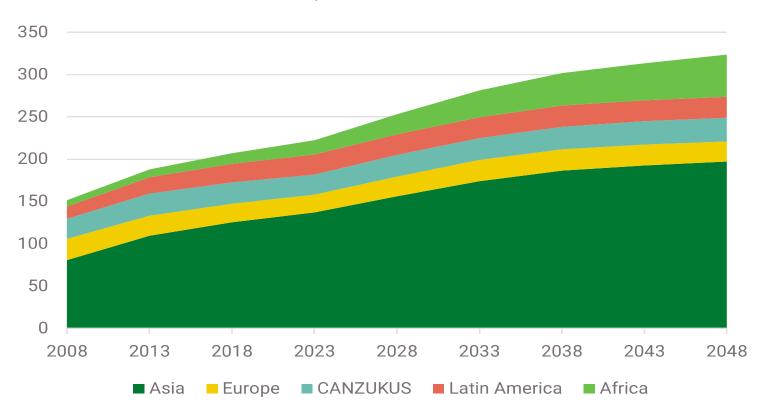
Figure 12: International Student Enrolments as a percentage of Total University Enrolments, Canada v. Manitoba, 2000-01 to 2019-20





Academic Growth in Asia and Africa

Figure 1: The shifting landscape of global higher education (projected enrolments, 2008-2048, in millions)





Research and Innovation

Table 2: University of Manitoba Performance, Whole Institution and by Broad Scientific Field, CWTS Leiden Rankings 2022

ALL DISCIPLINES		BIOMEDICA	L & HEALTH	LIFE & EARTH SCIENCE				
PUBLICATIONS								
12th in Canada	322 nd globally	11th in Canada	248 th globally	9th in Canada	191 st globally			
IMPACT (TOP 5%)								
24th in Canada	620 th globally	17th in Canada	450 th globally	17th in Canada	565 th globally			
MATHEMATICS & COMPUTER SCIENCE		PHYSICAL SCIENCES & ENGINEERING		SOCIAL SCIENCES & HUMANITIES				
		ENGINI						
SCIE		ENGINI PUBLIC	EERING	HUMA	NITIES			
SCIE	NCE	PUBLIC 17 th in Canada	EERING ATIONS	HUMA	NITIES			

Table 3: Research Chairs at UM

Endowed and Sponsored Research Chairs	32
CRCs	47
Canada 150 Research Chair	1
Canada Excellence Research Chairs	2

Figure 14: 10- and 20- year change in real income from CFI and Tri-councils U15, 2020-21

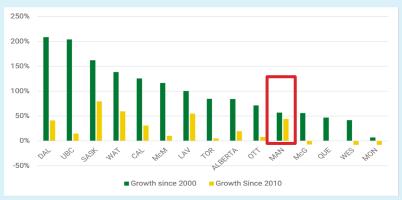
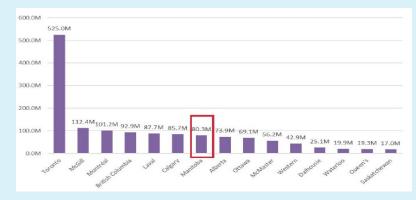


Figure 15: U15 Not-For-Profit Research Rev., 2020-21





Thank you.

Stay engaged, visit: umanitoba.ca/strategic-plan

